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(Stock Exchange Code 8157) June 9, 2020

To Shareholders with Voting Rights:

Isao Emori Representative Director and President TSUZUKI DENKI CO., LTD. 6-19-15 Shinbashi, Minato-ku, Tokyo

NOTICE OF

THE 80TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are hereby notified that the 80th Annual General Meeting of Shareholders of TSUZUKI DENKI CO., LTD. (the "Company") will be held for the purposes as described below.

As you can exercise your voting rights in writing, please review the attached Reference Documents for the General Meeting of Shareholders, indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form, and return it such that it arrives by no later than 5:00 p.m. on Wednesday, June 24, 2020, Japan time.

1.	Date and Time:	Thursday, June 25, 2020 at 10:00 a.m. Japan time
2.	Place:	Tokyo Art Club Building Tenth Floor, the Company's Headquarters conference room 6-19-15 Shinbashi, Minato-ku, Tokyo (The venue has been changed from that on the third floor in the previous year to the one on the tenth floor of Tokyo Art Club Building, where the Company's headquarters conference room is located. Please note that the entrance to the building is different from the one used in the previous year.)
3.	Meeting Agenda:	
	6 6	 The Business Report, Consolidated Financial Statements for the Company's 80th Fiscal Year (April 1, 2019 - March 31, 2020) and results of audits by the Accounting Auditor and the Board of Statutory Auditors of the Consolidated Financial Statements Non-consolidated Financial Statements for the Company's 80th Fiscal Year (April 1, 2019 - March 31, 2020)
	Proposals to be resolved:	
	Proposal 1:	Election of 12 Directors
	Proposal 2:	Election of 1 Statutory Auditors

(Attention)

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- Of the documents attached to the Notice of the 80th Annual General Meeting of Shareholders, the "Notes to Consolidated Financial Statements" and "Notes to Non-consolidated Financial Statements" are posted on the Company's website (https://www.tsuzuki.co.jp/ir/stock/meeting.html) in accordance with the provisions of laws and regulations as well as Article 16 of the Company's Articles of Incorporation and are therefore not provided in the documents attached to this Notice.
- The Consolidated Financial Statements and Non-consolidated Financial Statements included in the documents attached to the Notice of the 80th Annual General Meeting of Shareholders are a part of the Consolidated Financial Statements and Non-consolidated Financial Statements that were audited by the Accounting Auditor when preparing the audit reports.
- Should the Reference Documents for the General Meeting of Shareholders, the Business Report, Consolidated Financial Statements, or Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website
- (https://www.tsuzuki.co.jp/ir/stock/meeting.html).
- Exercising voting rights by proxy If exercising voting rights by a proxy that is also a shareholder with voting rights exercisable at this General Meeting of Shareholders, the proxy should submit your Voting Rights Exercise Form and a document certifying authority as proxy in addition to the proxy's Voting Rights Exercise Form to the reception desk on the day of the meeting.
- Please be advised that we will be dressed in light attire on the day of the meeting.

Reference Documents for the General Meeting of Shareholders

Proposal 1: Election of 12 Directors

The terms of office of all 11 Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of 12 Directors, increasing the number of Outside Directors by 2 in order to strengthen the management system, is proposed.

The candidates are as follows:

No.	Name (Date of birth)				
	Isao Emori (January 27, 1959) [Reappointment]	April 1981 April 2000 April 2008 June 2009 April 2010	Joined the Company Manager in charge of Welfare Business Project Administrative Officer Director Managing Director		
	Tenure as Director 11 years	April 2010 February 2012 April 2015 April 2017	Director and Managing Executive Officer Director and Senior Managing Executive Officer Representative Director, President and CEO (current position)	37,119	
1	[Attendance rate of the Board of Directors meetings in fiscal 2019] 100%				
	[Reason for nomination as candidate for Director] Mr. Isao Emori has three years of experience as Representative Director and President. The Company believe most appropriate person as a management leader who takes initiative to promote and lead the growth strategy Company in a rapidly changing ICT industry. Therefore, the Company proposes his continued election as Dir He is scheduled to be continuously appointed as Representative Director and President by the Board of Direct election as Director is approved.				
2	Kazunori Yoshii (September 25, 1957) [Reappointment] Tenure as Director 15 years [Attendance rate of the Board of Directors meetings in fiscal 2019]	April 1981 November 2000 April 2004 June 2005 April 2010 February 2012 April 2015 April 2019 June 2019	Joined the Company Accounting Department Manager Administrative Officer Director Managing Director Director and Managing Executive Officer Director and Senior Managing Executive Officer Director and Executive Vice President Representative Director and Executive Vice President (current position)	45,813	
	2019] 100% [Reason for nomination as candidate for Director] Mr. Kazunori Yoshii has many years of experience in the Company's accounting division, and after being appointed as an Executive Officer, he has been in charge of the administration division and has promoted the development of internal control systems of the overall TSUZUKI Group. Given such experiences, the Company believes that he is qualified to take a role to lead discussions at the Board of Directors meetings from the perspective of compliance, risk management, and internal control. Therefore, the Company proposes his continued election as Director. He is scheduled to be appointed as Representative Director and Vice President by the Board of Directors if his election as Director is approved.				

No.	Name (Date of birth)	Past e	xperience, positions and responsibility in the Company, and significant concurrent positions	Number of shares of the Company held
	Masato Tozawa	April 1981	Joined FUJITSU LIMITED	
	(June 1, 1957) [Reappointment]	April 1999 November 2001	Manager of Sales Support Department, West Japan Sales Unit General Manager of Software Service Planning Department, Marketing Unit	
		June 2007	Director, Fujitsu Business System Limited (currently Fujitsu	
	Tenure as Director		Marketing Limited)	
	8 years	June 2008	Vice Head of President Office, FUJITSU LIMITED	15,907
	[Attendance rate of	June 2010	Head of Solution Business Planning Office	
3	the Board of Directors	August 2011 February 2012	Advisor, the Company Managing Executive Officer	
5	meetings in fiscal	June 2012	Director and Managing Executive Officer	
	2019]	June 2015	Director and Managing Executive Officer, in charge of	
	100%		Electronic Devices Division (current position)	
	[Reason for nomination			•
	knowledge in corpor Board of Directors m	ate management. ' eetings from the p	r experience in the Company's management strategy division at The Company believes that he is qualified to take a role to lead dis erspective of promoting enhancement of business platforms and te s domains of the Company. Therefore, the Company proposes his	cussions at the chnology
	Katsuyuki Yoshida	March 1984	Joined the Company	
	(July 27, 1962)	April 2003	Third Sales Department Manager of Distribution Sales Division	
		April 2009	Administrative Officer, General Manager of Distribution Sales	
	[Reappointment]		Division, Fourth Sales Department Manager, Sales Promotion	
	Tenure as Director	June 2012	Department Manager Executive Officer, Vice Head of Information Sales Unit,	
	2 year	Julie 2012	General Manager of Second Distribution Sales Division, Cloud	4,342
	2 year		Computing Promotion Office	7,572
	[Attendance rate of	April 2016	Managing Executive Officer	
4	the Board of Directors	June 2018	Director and Managing Executive Officer	
	meetings in fiscal	April 2020	Director and Managing Executive Officer, Head of Solution	
	2019]		Services Unit (current position)	
	100%	1.1		
	[Reason for nomination		as Executive Officer in the information network solution server	icos division
			the West Japan Unit since 2016. He has successfully concluded n	
			strong leadership. The Company believes that he is qualified to tak	
	further develop the in	formation networl	k solution services division that is positioned as the Company's	s core business
	*		ntinued election as Director.	
	Kazuhisa Oyama	April 1984	Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.)	
	(February 24, 1960)	July 2010	Administrative Officer	
	[Deennointment]	May 2012 June 2013	Corporate Business Department Manager	
	[Reappointment]	June 2015	Executive Officer, the Company Director and Executive Officer	
	Tenure as Director	April 2020	Director and Executive Officer, Internal Control Promotion	
	4 years	7 ipin 2020	Office, Business Promotion Division, General Affairs and	8,420
	J		Human Resources Division, Finance and Accounting Division	- 7 -
5	[Attendance rate of		(current position)	
5	the Board of Directors			
	meetings in fiscal			
	2019]			
	100% [Reason for nomination	n as candidata for	Director	I
			the healthcare business and demonstrated strong leadership w	ith new ideas
			technologies such as AI, IoT, etc. The Company believes that he	
			d on his track record in areas including capital policy upon his man	
			re, the Company proposes his continued election as Director.	

No.	Name (Date of birth)	Past e	xperience, positions and responsibility in the Company, and significant concurrent positions	Number of shares of the Company held	
6	Toshihiro Hirai (June 14, 1962) [Reappointment] Tenure as Director 2 year [Attendance rate of the Board of Directors meetings in fiscal	April 1985 April 2004 April 2009 June 2012 June 2018 April 2020	Joined the Company Second Sales Department Manager of Network Solution Sales Division Administrative Officer, Management Planning Office Manager Executive Officer Director and Executive Officer Director and Executive Officer, General Manager of Corporate Planning Division (current position)	15,790	
	2019] 100% [Reason for nomination as candidate for Director] Mr. Toshihiro Hirai has many years of experience in the Company's network business division and management planning division, and has broad knowledge and experience in corporate management. The Company believes that he is qualified to take a role to expand the network integration business, which is a key initiative in the Company's mid-term business plan, and to strengthen management strategy. Therefore, the Company proposes his continued election as				
7	Director. Yuji Nishimura (August 20, 1959) [Reappointment] Tenure as Director 1 year [Attendance rate of the Board of Directors meetings in fiscal 2019] 100% [Reason for nomination	April 1978 April 1987 October 2002 June 2012 December 2014 April 2016 June 2019 April 2020	Joined Japanese National Railways (currently WEST JAPAN RAILWAY COMPANY) Joined FUJITSU LIMITED Project Manager, West Japan System Department, Solution Business Unit (in charge of Docomo ALADIN & Mobile Carrier West Japan) Social Infrastructure System Business Unit SVP (in charge of Special Project) Administrative Officer, the Company Executive Officer Director and Executive Officer, Head of Product Business Unit (Information Management Division, Tsuzuki-CSIRT, Product Assurance Promotion Office, Product Business Unit, and Services & Support Unit) (current position) Director]	2,967	
	Mr. Yuji Nishimura h assurance division and prevent the occurrenc	as demonstrated str d development of n e of unprofitable pr	rong leadership in quality improvement in upstream processes of prew technologies. The Company believes that he is qualified to take rojects and create business models using new technologies such as mains. Therefore, the Company proposes his continued election as	e a role to AI, robotics,	

				· · · · · · · · · · · · · · · · · · ·
	Toshihiro Murashima	April 1996	Registered as attorney (Dai-Ichi Tokyo Bar Association)	
	(April 2, 1957)		Joined Aoyama Chuo Law Office	
		April 1999	Partner	
	[Reappointment]	April 2001	Established Murashima Hozumi Law Office	
	[Outside Director]		Partner (current position)	
		June 2006	Outside Director, NIFTY Corporation	
	Tenure as Director	June 2011	Outside Statutory Auditor, the Company	2.064
	3 years	June 2017	Outside Director (current position)	2,964
	-	[Significant concu	urrent positions]	
	[Attendance rate of	• Partner, Mur	ashima Hozumi Law Office	
8	the Board of Directors			
	meetings in fiscal			
	2019]			
	84.6%			
	[Reason for nomination	on as candidate for	Outside Director]	
	Although Mr. Toshihi	ro Murashima has r	never been directly involved in corporate management, he has expe	ertise as an
	attorney, and as Statu	tory Auditor of the	Company for many years and Chairman of the Nomination and Co	mpensation
	Committee, he has pro	ofound insights on t	the qualities of candidates for officers and their appropriate compet	nsations, which
	are the core issues of	corporate governand	ce of the Company. The Company expects him to contribute to rap	id and bold
	decision-making of m	anagement in the fu	uture from an objective position, independent of the executive man	agement of the
	Company. Therefore,	the Company propo	oses his continued election as Outside Director.	

April 1980Joined FUJITSU LABORATORIES LTD.February 2000Manager of Document Processing Research DepartmentApril 2006Director, Information Processing Society of JapanKunio MatsuiApril 2007(July 23, 1957)April 2009[Reappointment]July 2009Technology Administrative Officer, NIFTY Corporation[Outride Auditor]Index 2014	
Kunio Matsui (July 23, 1957)April 2006Director, Information Processing Society of JapanKunio Matsui (July 23, 1957)April 2007Vice President, Fujitsu Laboratories of America, Inc.[Reappointment]July 2009Chief Researcher of Software & Solution Laboratory, FUJITSU LABORATORIES LTD.[Reappointment]July 2009Technology Administrative Officer, NIFTY Corporation	
Kunio Matsui (July 23, 1957)April 2007Vice President, Fujitsu Laboratories of America, Inc. Chief Researcher of Software & Solution Laboratory, FUJITSU LABORATORIES LTD.[Reappointment]July 2009Technology Administrative Officer, NIFTY Corporation	
(July 23, 1957)April 2009Chief Researcher of Software & Solution Laboratory, FUJITSU LABORATORIES LTD.[Reappointment]July 2009Technology Administrative Officer, NIFTY Corporation	
[Reappointment] July 2009 LABORATORIES LTD. Technology Administrative Officer, NIFTY Corporation	
[Reappointment] July 2009 LABORATORIES LTD. Technology Administrative Officer, NIFTY Corporation	
[Outside Auditor] July 2014 Member of Program Meeting Committee established for	
[Independent Officer] "Enhancement of Resilient Disaster Prevention and Disaster	
Reduction Function" Subject of Cabinet Office SIP	
Tenure as Director November 2014 Concurrently served as Head of New Business Promotion	h
1 year Office, NIFTY Corporation)
April 2015 Concurrently served as Specially Appointed Professor of	
[Attendance rate of Graduate School of Science and Technology, Shizuoka	
9 the Board of Directors University	
meetings in fiscal February 2017 Professor, Department of Information and Computer Science,	
2019] College of Engineering, Kanazawa Institute of Technology	
100% (current position)	
June 2019 Outside Director, the Company (current position)	
[Significant concurrent positions]	
Professor, Department of Information and Computer Science, College of	
Engineering, Kanazawa Institute of Technology	
[Reason for nomination as candidate for Outside Director]	
Although Mr. Kunio Matsui has never been directly involved in corporate management, he has abundant experience at	
FUJITSU LABORATORIES LTD. and NIFTY Corporation and currently as a professor in the Department of Information	on
and Computer Science, College of Engineering, Kanazawa Institute of Technology, and possesses profound insights on the	
information network solution business. The Company expects him to contribute to rapid and bold decision-making of	
management from a diversified perspective by drawing on his experience and from an objective position, independent of	f
the executive management of the Company. Therefore, the Company proposes his continued election as Outside Director	or.

		A	Line 1 AGO CODDOD ATION	
		April 1982	Joined ASO CORPORATION	
		November 1999	General Manager, Hospital Consulting Division	
		June 2005	Director, General Manager, Hospital Consulting Division	
		April 2008	Director, Deputy General Manager, Medical Business Division,	
			General Manager, Hospital Consulting Division	
		June 2009	Director, Member of Group Management Committee, Deputy	
			General Manager, Medical Business Division, General Manager,	
			Hospital Consulting Division	
		October 2009	Director, Member of Group Management Committee, Deputy	
	Hidetoshi		General Manager, Medical Business Division	
	Takinaka(April 24,	June 2012	Managing Director, Member of Group Management Committee,	
	1958)		Deputy General Manager, Medical Business Division	0
		November 2012	President and CEO, Aso Information System Co., Ltd. (current	0
	[New Appointment]		position)	
10	[Outside Director]	June 2016	Senior Managing Director, ASO CORPORATION, Member of	
			Group Management Committee, Deputy General Manager,	
			Medical Business Division	
		June 2018	Senior Managing Director, Member of Group Management	
			Committee, General Manager, Medical Business Division	
			(current position)	
		January 2020	Advisor, the Company (current position)	
		[Significant concu		
		- 0	d CEO, Aso Information System Co., Ltd.	
			ging Director, ASO CORPORATION	
	[Reason for nominati			
			sights on industries related to medical and nursing care acquired th	rough abundant
			and CEO of a company. The Company expects him to provide sup	
			ard new growth fields and domains in the future. Therefore, the Co	
	his election as Outsid	• •	-	- • • •

		April 1984	Joined FUJITSU LIMITED	
		June 2002	Manager of Product Planning, Software Services Planning	
			Department, Marketing Unit	
		April 2010	General Manager of Sales Department, Mizuho Corporate	
			Business Unit (in charge of Next Generation Systems)	
		April 2017	Head of First Financial Business Division	
	Makoto Omori	April 2018	Corporate Executive Officer, Head of First Financial Business	
	(September 15, 1961)	-	Division; Sales, Financial Services & Social Infrastructure Sales	
	-		Group	0
	[New Appointment]	January 2019	Administrative Officer, Head of First Financial Business	
	[Outside Director]		Division; Sales, Financial Services & Social Infrastructure Sales	
11			Group	
		April 2019	Administrative Officer, Head of Social Infrastructure Business	
			Division; Sales, Financial Services & Social Infrastructure Sales	
			Group, (current position)	
		[Significant conc	urrent positions]	
		Administrat	ive Officer, FUJITSU LIMITED	
	[Reason for nomination			
			ence and track record in the system integration business as General	
			pects him to contribute to swift and bold decision making in manag	
			d to provide advice from the perspective of shareholders and invest	
		*	ecutive management of the Company. Therefore, the Company pro	poses his
	election as Outside D	irector.		

1		4 11072				
		April 1973	Joined Second Department of Surgery, Chiba University School			
		A 11 100C	of Medicine			
		April 1986	Visiting Doctor, Mayo Clinic, the United States of America			
		April 1987	Chief, Department of Diagnostic Radiology, National Cancer Center			
		July 1992	Head, Department of Radiology, National Cancer Center			
		July 1992	Hospital East			
		April 1998	Head, Department of Diagnostic Radiology, National Cancer			
		April 1996	Center Hospital			
		January 2004	Director, Research Center for Cancer Prevention and Screening,			
	Noriyuki Moriyama		National Cancer Center			
	(June 20, 1947)	April 2010	Director, Research Center for Cancer Prevention and Screening,			
			National Cancer Center (Independent Administrative Institution)	0		
	[New Appointment]	April 2013	Senior Executive Officer and Managing Director, Medical			
	[Outside Director] [Independent Officer]		Corporation Midtown Medicine Co., Ltd.			
12			Director, Health Screening Center, Tokyo Midtown Medicine			
12			Co., Ltd.			
		April 2016	Chairman, Shinkokai medical corporation (current position)			
			Director, Medical Corporation Midtown Medicine Co., Ltd.			
			(current position)			
		August 2016	Director, HIMEDIC, Inc. (current position)			
		[Significant conc				
			Shinkokai medical corporation			
			edical Corporation Midtown Medicine Co., Ltd.			
	Director, HIMEDIC, Inc.					
	[Reason for nomination as candidate for Outside Director]					
	Mr. Noriyuki Moriyama has made achievements at the National Cancer Center and in fields including the study of the					
	future advanced technology AI. Considering his achievements, the Company expects him to contribute to the efforts for the					
	Company's health care business and health management which is also the Company's management policy, and to provide					
	swift and bold decision making in management based on viewpoints and insights different from the Company's from an objective position independent of the executive management of the Company. Therefore, the Company proposes his					
	• •	objective position, independent of the executive management of the Company. Therefore, the Company proposes his election as Outside Director.				
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(Notes)

- 1. Mr. Toshihiro Murashima serves as representative of Murashima Hozumi Law Office, with which the Company has entered into an advisory agreement. There is no special interest between the candidate and the Company.
- Mr. Hidetoshi Takinaka serves concurrently as President and CEO of Aso Information System Co., Ltd. and Senior Managing Director of ASO CORPORATION. The Company has entered into a capital and business alliance agreement with ASO CORPORATION, the parent company of Aso Information System Co., Ltd.
- 3. Mr. Makoto Omori serves concurrently as Director and Head of FUJITSU LIMITED, with which the Company has business transactions including product sales.
- 4. Excluding Messrs. Toshihiro Murashima, Hidetoshi Takinaka and Makoto Omori, there are no special interests between each candidate and the Company.
- 5. Mr. Makoto Omori executes business operations of FUJITSU LIMITED, which is a specified associated service provider of the Company and he receives compensation from FUJITSU LIMITED as Administrative Officer and Head.
- 6. Messrs. Kunio Matsui and Noriyuki Moriyama are candidates for independent officer stipulated by the Tokyo Stock Exchange.
- 7. The Company has entered into a limited liability agreement with Messrs. Toshihiro Murashima and Kunio Matsui, which provides that the maximum amount of liability for damages as stipulated in Article 423 Paragraph 1 of the Companies Act shall be the total amount of the amounts stipulated in each Item under Article 425 Paragraph 1 of the Companies Act, provided that they have performed their duties in good faith and in absence of gross negligence. Furthermore, if this proposal is approved and Messrs. Toshihiro Murashima and Kunio Matsui are reelected, the Company plans to continue the above limited liability agreement. If Messrs. Hidetoshi Takinaka, Makoto Omori and Noriyuki Moriyama are elected, the Company plans to enter into a limited liability agreement with them.
- 8. The tenure as Director of each candidate is as of the conclusion of this General Meeting of Shareholders.

Proposal 2: Election of 1 Statutory Auditor

The term of office of Statutory Auditors Toshihisa Mizushima and Naoshi Ogasawara will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of 1 Statutory Auditor is proposed.

The Board of Statutory Auditors has previously given its approval to this proposal. The candidate is as follows:

Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held
Naoshi Ogasawara	April 1989	Joined The Dai-Ichi Kangyo Bank, Ltd. (currently Mizuho Bank,	
(August 19, 1965)		Ltd.)	
	December 1991	Joined Taiyo Audit Corporation (currently Grant Thornton Taiyo	
[Reappointment]		LLC)	
[Outside Statutory	August 1992	Registered as certified public accountant	
Auditor]	April 2007	Representative Employee, Taiyo ASG Audit Corporation	
[Independent Officer]	-	(currently Grant Thornton Taiyo LLC)	
	October 2008	President, Avantia GP (current position)	
Tenure as Director	April 2010	Auditor, Center for National University Finance and	
4 years	_	Management (CUFM) (currently National Institution for	
		Academic Degrees and Quality Enhancement of Higher	0
[Attendance rate of the		Education (NIAD-QE))	0
Board of Directors	June 2016	Outside Auditor, the Company (current position)	
meetings in fiscal	June 2016	Outside Director, Topre Corporation (current position)	
2019]	[Significant concur	rrent positions]	
92.3%	• President, Av	vantia GP (current)	
	Auditor, Nati	onal Institution for Academic Degrees and Quality Enhancement	
[Attendance rate of the	of Higher Ed	ucation (NIAD-QE)	
Board of Statutory	Outside Direct	ctor, Topre Corporation (current)	
Auditors meetings in			
fiscal 2019]			
91.6%			
[Reason for nomination	on as candidate for	Outside Statutory Auditor]	

[Reason for nomination as candidate for Outside Statutory Auditor]

Although Mr. Naoshi Ogasawara has never been directly involved in corporate management, he has expertise related to finance and accounting as CPA. The Company has judged that he would adequately perform his duties in the audit of the Company. Therefore, the Company proposes his continued election as Outside Statutory Auditor.

(Notes)

- 1. There are no special interests between Mr. Naoshi Ogasawara and the Company.
- 2. Mr. Naoshi Ogasawara is a candidate for an independent officer stipulated by the Tokyo Stock Exchange.
- 3. The Company has entered into a limited liability agreement with Mr. Naoshi Ogasawara, which provides that the maximum amount of liability for damages as stipulated in Article 423 Paragraph 1 of the Companies Act shall be the total amount of the amounts stipulated in each Item under Article 425 Paragraph 1 of the Companies Act, provided that he has performed his duties in good faith and in absence of gross negligence. Furthermore, if this proposal is approved and Mr. Naoshi Ogasawara is reelected, the Company plans to continue the above limited liability agreement.
- 4. The tenure as Statutory Auditor of the candidate is as of the conclusion of this General Meeting of Shareholders.