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(Stock Exchange Code 8157) June 5, 2019

To Shareholders with Voting Rights:

Isao Emori Representative Director and President TSUZUKI DENKI CO., LTD. 6-19-15 Shinbashi, Minato-ku, Tokyo

## NOTICE OF

### THE 79TH ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

You are cordially invited to attend the 79th Annual General Meeting of Shareholders of TSUZUKI DENKI CO., LTD. (the "Company"). The meeting will be held for the purposes as described below.

If you are unable to attend the meeting, you can exercise your voting rights in writing. Please review the attached Reference Documents for the General Meeting of Shareholders, indicate your vote for or against the proposals on the enclosed Voting Rights Exercise Form, and return it such that it arrives by no later than 5:00 p.m. on Tuesday, June 25, 2019, Japan time.

1. Date and Time:	Wednesday, June 26, 2019 at 10:00 a.m. Japan time			
2. Place:	Tokyo Art Club Building Third Floor 6-19-15 Shinbashi, Minato-ku, Tokyo			
3. Meeting Agenda:				
Matters to be reported:	79th Fiscal Year (April 1, 2018 - March 31, 2019) and results of audits by the Accounting Auditor and the Board of Statutory Auditors of the Consolidated Financial Statements			
	2. Non-consolidated Financial Statements for the Company's 79th Fiscal Year (April 1, 2018 - March 31, 2019)			
Proposals to be resolved	:			
Proposal 1:	Election of 12 Directors			
Proposal 2:	Election of 2 Statutory Auditors			

### (Attention)

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk. The reception desk will be open at 9:00 a.m. on the day of the meeting.
- Of the documents attached to the Notice of the 79th Annual General Meeting of Shareholders, the "Notes to Consolidated Financial Statements" and "Notes to Non-consolidated Financial Statements" are posted on the Company's website (https://www.tsuzuki.co.jp/ir/stock.html) in accordance with the provisions of laws and regulations as well as Article 16 of the Company's Articles of Incorporation and are therefore not provided in the documents attached to this Notice.
- The Consolidated Financial Statements and Non-consolidated Financial Statements included in the documents attached to the Notice of the 79th Annual General Meeting of Shareholders are a part of the Consolidated Financial Statements and Non-consolidated Financial Statements that were audited by the Accounting Auditor when preparing the audit reports.
- Should the Reference Documents for the General Meeting of Shareholders, the Business Report, Consolidated Financial Statements, or Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (https://www.tsuzuki.co.jp/ir/stock.html).
- Exercising voting rights by proxy If exercising voting rights by a proxy that is also a shareholder with voting rights exercisable at this General Meeting of Shareholders, the proxy should submit your Voting Rights Exercise Form and a document certifying authority as proxy in addition to the proxy's Voting Rights Exercise Form to the reception desk on the day of the meeting.
- Please be advised that we will be dressed in light attire on the day of the meeting. Shareholders are also encouraged to attend the meeting in light attire.

# **Reference Documents for the General Meeting of Shareholders**

### Proposal 1: Election of 12 Directors

The terms of office of all 12 Directors will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of 12 Directors is proposed. The candidates are as follows:

No.	Name (Date of birth)	Past ex	Number of shares of the Company held			
	Isao Emori (January 27, 1959) [Reappointment] Tenure as Director 10 years	April 1981 April 2000 April 2008 June 2009 April 2010 February 2012 April 2015 April 2017	Joined the Company Manager in charge of Welfare Business Project Administrative Officer Director Managing Director Director and Managing Executive Officer Director and Senior Managing Executive Officer Representative Director, President and CEO (current position)	35,634		
1	[Attendance rate of the Board of Directors meetings in fiscal 2018] 100%					
	[Reason for nomination as candidate for Director] Mr. Isao Emori has two years of experience as Representative Director and President. The Company believes that he is the most appropriate person as a management leader who takes initiative to promote and lead the growth strategy of the Company in a rapidly changing ICT industry. Therefore, the Company proposes his continued election as Director. He is scheduled to be continuously appointed as Representative Director and President by the Board of Directors if his election as Director is approved.					
2	Kazunori Yoshii (September 25, 1957) [Reappointment] Tenure as Director 14 years [Attendance rate of the Board of Directors meetings in fiscal 2018] 100%	April 1981 November 2000 April 2004 June 2005 April 2010 February 2012 April 2015 April 2019	Joined the Company Accounting Department Manager Administrative Officer Director Managing Director Director and Managing Executive Officer Director and Senior Managing Executive Officer Director and Executive Vice President, Corporate Functions (current position)	44,785		
	[Reason for nomination as candidate for Director] Mr. Kazunori Yoshii has many years of experience in the Company's accounting division, and after being appointed as an Executive Officer, he has been in charge of the administration division and has promoted the development of internal control systems of the overall TSUZUKI Group. Given such experiences, the Company believes that he is qualified to take a role to lead discussions at the Board of Directors meetings from the perspective of compliance, risk management, and internal control. Therefore, the Company proposes his continued election as Director. He is scheduled to be appointed as Representative Director and Vice President by the Board of Directors if his election as Director is approved.					

No.	Name (Date of birth)	Past e	experience, positions and responsibility in the Company, and significant concurrent positions	Number of shares of the Company held			
	Masato Tozawa	April 1981	Joined FUJITSU LIMITED				
	(June 1, 1957)	April 1999 November 2001	Manager of Sales Support Department, West Japan Sales Unit General Manager of Software Service Planning Department,				
	[Reappointment]	June 2007	Marketing Unit Director, Fujitsu Business System Limited (currently Fujitsu				
	Tenure as Director		Marketing Limited)				
	7 years	June 2008	Vice Head of President Office, FUJITSU LIMITED	14,917			
		June 2010	Head of Solution Business Planning Office				
2	[Attendance rate of	August 2011	Advisor, the Company				
3	the Board of Directors	February 2012 June 2012	Managing Executive Officer				
	meetings in fiscal 2018]	April 2017	Director and Managing Executive Officer Director and Managing Executive Officer, Head of Solution				
	100%	April 2017	Business Promotion Unit (current position)				
	[Reason for nomination	on as candidate for					
	knowledge in corpor Board of Directors me	ate management. eetings from the p	experience in the Company's management strategy division are The Company believes that he is qualified to take a role to lead dist erspective of promoting enhancement of business platforms and ters and the company. Therefore, the Company proposes his a	cussions at the chnology			
	Katsuyuki Yoshida	March 1984	Joined the Company				
	(July 27, 1962)	April 2003	Third Sales Department Manager of Distribution Sales Division				
		April 2009	Administrative Officer, General Manager of Distribution Sales				
	[Reappointment]		Division, Fourth Sales Department Manager, Sales Promotion				
			Department Manager				
	Tenure as Director	June 2012	Executive Officer, Vice Head of Information Sales Unit,	2.050			
	1 year		General Manager of Second Distribution Sales Division, Cloud	3,859			
	[Attendance rate of	April 2016	Computing Promotion Office Managing Executive Officer				
4	the Board of Directors	June 2018	Director and Managing Executive Officer				
т	meetings in fiscal	April 2019	Director and Managing Executive Officer, Head of Solution				
	2018]	<u>r</u>	Services Unit (current position)				
	100%						
	[Reason for nomination as candidate for Director]						
		Mr. Katsuyuki Yoshida has experience as Executive Officer in the information network solution services division,					
	and as a Managing Executive Officer in the West Japan Unit since 2016. He has successfully concluded many large-scale						
	business negotiations and demonstrated strong leadership. The Company believes that he is qualified to take a role to further develop the information network solution services division that is positioned as the Company's core business.						
				core business			
			ntinued election as Director. Joined The Mitsubishi Bank, Ltd. (currently MUFG Bank, Ltd.)				
	Kazuhisa Oyama (February 24, 1960)	April 1984 July 2010	Administrative Officer				
	(Teoruary 24, 1900)	May 2012	Manager of Corporate Business Department				
	[Reappointment]	June 2013	Executive Officer, the Company				
	[recuppointment]	June 2015	Director and Executive Officer				
	Tenure as Director	April 2019	Director and Executive Officer, Vice Head of Solution Services				
	3 years		Unit (Digital Communication Business) (current position)	7,431			
5	[Attendance rate of						
5	the Board of Directors						
	meetings in fiscal						
	2018]						
				l			
	100%	n ac andidata for	Director				
	[Reason for nomination			ith new ideas			
	[Reason for nomination Mr. Kazuhisa Oyama	a has strengthened	the healthcare business and demonstrated strong leadership w				
	[Reason for nomination Mr. Kazuhisa Oyama in creating business	a has strengthened models using new		e is qualified to			

No.	Name (Date of birth)	Pas	Number of shares of the Company held			
	Toshihiro Hirai (June 14, 1962)	April 1985 April 2004	Joined the Company Second Sales Department Manager of Network Solution Sales Division			
	[Reappointment]	April 2009	Administrative Officer, Management Planning Office Manager			
	Tenure as Director	June 2012 June 2018	Executive Officer Director and Executive Officer			
	1 year	April 2019	Director and Executive Officer, General Manager of Management Planning Division, Public and Investor Relations	15,314		
	[Attendance rate of		Office Manager (current position)			
6	the Board of Directors					
	meetings in fiscal 2018]					
	100%					
	[Reason for nomination	on as candidate for	or Director]			
			of experience in the Company's network business division and m	anagement		
			owledge and experience in corporate management. The Company			
			e network integration business, which is a key initiative in the Compa			
		strengthen manag	gement strategy. Therefore, the Company proposes his continued elec	tion as		
	Director.					
		April 1979	Joined the Company Second Sales Department Manager of Ocales Proved			
	Masahito Nakai	April 2000 April 2012	Second Sales Department Manager of Osaka Branch Administrative Officer, Assistant to Officer in charge of West			
	(February 26, 1957)	April 2012	Area, Osaka Branch Office Manager			
		June 2012	Executive Officer, Head of West Japan Unit, Osaka Branch			
	[Reappointment]		Office Manager			
	Tenure as Director	April 2015	Managing Executive Officer, Head of West Japan Unit, Osaka			
	3 years		Branch Office Manager	16,004		
	J years	June 2016	Director and Managing Executive Officer	10,004		
	[Attendance rate of	April 2017	Director and Senior Managing Executive Officer, Head of			
7	the Board of Directors	1 1 2010	Solution Services Unit			
	meetings in fiscal	April 2019	Director			
	2018]		Executive Vice President, Tsuzuki Techno Service co., ltd. (current position)			
	100%	[Significant cor				
		<ul> <li>[Significant concurrent positions]</li> <li>Executive Vice President, Tsuzuki Techno Service co., ltd.</li> </ul>				
	[Reason for nomination as candidate for Director]					
	Mr. Masahito Nakai has successfully concluded many large-scale business negotiations and demonstrated strong					
	leadership in the information network solution services division. Since April 2019, he has been serving as Executive					
	Vice President of Tsuzuki Techno Service co., ltd., a significant subsidiary of the Company. The Company believes that he					
	is qualified to take a role to further develop the Group. Therefore, the Company proposes his continued election as					
	Director.					

No.	Name (Date of birth)	Past e	xperience, positions and responsibility in the Company, and significant concurrent positions	Number of shares of the Company held	
8	Iwao Aso (July 17, 1974) [Reappointment] [Outside Director] Tenure as Director 2 years [Attendance rate of the Board of Directors meetings in fiscal 2018] 71.4%	<ul> <li>President, AS</li> <li>Director, NI</li> <li>Outside Director</li> </ul>	d CEO, ASO CORPORATION SO CEMENT Co., Ltd. TTOC CONSTRUCTION CO., LTD. ector, DWANGO Co., Ltd.	0	
	[Reason for nomination as candidate for Outside Director] Mr. Iwao Aso has profound insights on industries related to medical and nursing care acquired through abundant experience and track record over many years as President and CEO of a company. The Company expects him to provide supervision and advice in the Company's challenges toward new growth fields and domains in the future. Therefore, the Company				
	proposes his continue Katsumi Nakano	April 1980	Joined FUJITSU LIMITED		
	(December 13, 1956)	June 1999	Manager of First Sales Department, Finance Sales Department, Kansai Sales Unit		
	[Reappointment] [Outside Director] Tenure as Director 1 year	April 2010 May 2013	Head of Kyusyu Branch Corporate Executive Officer, Public Sector & Regional Sales Group Metropolitan Region, East Japan Sales Unit, Head of Metropolitan Region Sales Unit in charge of East Japan Reconstruction & Restoration Support Unit Corporate Executive Officer, Executive Vice President, Head of	0	
9	[Attendance rate of the Board of Directors meetings in fiscal 2018] 100%	April 2018 June 2018 [Significant concu	Public Sector & Regional Sales Group, Japan Sales (current position) Outside Director, the Company (current position)		
	[Reason for nomination as candidate for Outside Director] Mr. Katsumi Nakano has abundant experience and track record in the system integration business as a corporate executive officer of a company. The Company expects him to contribute to rapid and bold decision-making of management, as well as providing supervisory functions and advice from the perspective of shareholders and investors, as he is in an objective position, independent of the executive management of the Company. Therefore, the Company proposes his continued election as Outside Director.				

No.	Name (Date of birth)	Past e	Number of shares of the Company held		
10	Toshihiro Murashima (April 2, 1957) [Reappointment] [Outside Director] Tenure as Director 2 years [Attendance rate of the Board of Directors meetings in fiscal 2018] 92.9%	April 1996 April 1999 April 2001 June 2006 June 2011 June 2017 [Significant concu • Partner, Mun	Registered as attorney (Dai-Ichi Tokyo Bar Association) Joined Aoyama Chuo Law Office Partner Established Murashima Hozumi Law Office Partner (current position) Outside Director, NIFTY Corporation Outside Statutory Auditor, the Company Outside Director (current position) Irrent positions] rashima Hozumi Law Office	1,977	
	[Reason for nomination as candidate for Outside Director] Although Mr. Toshihiro Murashima has never been directly involved in corporate management, he has expertise as an attorney, and as Statutory Auditor of the Company for many years and Chairman of the Nomination and Compensation Committee, he has profound insights on the qualities of candidates for officers and their appropriate compensations, which are the core issues of corporate governance of the Company. The Company expects him to contribute to rapid and bold decision-making of management in the future from an objective position, independent of the executive management of the Company. Therefore, the Company proposes his continued election as Outside Director.				
11	Yuji Nishimura (August 20, 1959) [New appointment]	April 1978 April 1987 October 2002 June 2012 December 2014 April 2016 April 2019	Joined Japanese National Railways (currently WEST JAPAN RAILWAY COMPANY) Joined FUJITSU LIMITED Project Manager, West Japan System Department, Solution Business Unit (in charge of Docomo ALADIN & Mobile Carrier West Japan) Social Infrastructure System Business Unit SVP (in charge of Special Project) Administrative Officer, the Company Executive Officer Executive Officer, Vice Head of Solution Services Unit (Systems Division, Technology Design Division, Assurance Office) (current position)	2,471	
	[Reason for nomination as candidate for Director] Mr. Yuji Nishimura has demonstrated strong leadership as Executive Officer in quality improvement in upstream processes of projects in the assurance division and development of new technologies. The Company believes that he is qualified to take a role to prevent the occurrence of unprofitable projects and create business models using new technologies such as AI, robotics, etc., which are new growth fields and domains. Therefore, the Company proposes his election as Director.				

No.	Name (Date of birth)	Past e	xperience, positions and responsibility in the Company, and significant concurrent positions	Number of shares of the Company held	
12	Kunio Matsui (July 23, 1957) [New appointment] [Outside Director] [Independent Officer]		Joined FUJITSU LABORATORIES LTD. Manager of Document Processing Research Department Director, Information Processing Society of Japan Vice President, Fujitsu Laboratories of America, Inc. Chief Researcher of Software & Solution Laboratory, FUJITSU LABORATORIES LTD. Technology Administrative Officer, NIFTY Corporation Member of Program Meeting Committee established for "Enhancement of Resilient Disaster Prevention and Disaster Reduction Function" Subject of Cabinet Office SIP Concurrently served as Head of New Business Promotion Office, NIFTY Corporation Concurrently served as Specially Appointed Professor of Graduate School of Science and Technology, Shizuoka University Professor, Department of Information and Computer Science, College of Engineering, Kanazawa Institute of Technology (current position) Irrent positions] epartment of Information and Computer Science, College of Kanazawa Institute of Technology	0	
	[Reason for nomination as candidate for Outside Director] Although Mr. Kunio Matsui has never been directly involved in corporate management, he has abundant experience at				
	FUJITSU LABORATORIES LTD. and NIFTY Corporation and currently as a professor in the Department of Information				
	and Computer Science, College of Engineering, Kanazawa Institute of Technology, and possesses profound insights on the				
	information network solution business. The Company expects him to contribute to rapid and bold decision-making of				
	management from a diversified perspective by drawing on his experience and from an objective position, independent of the executive management of the Company. Therefore, the Company proposes his election as Outside Director.				

(Notes)

- 1. Mr. Iwao Aso serves concurrently as President and CEO of ASO CORPORATION, with which the Company has entered into a capital and business alliance agreement.
- 2. Mr. Katsumi Nakano serves concurrently as Corporate Executive Officer, Executive Vice President of FUJITSU LIMITED, with which the Company has business transactions including product sales.
- 3. Mr. Toshihiro Murashima serves as representative of Murashima Hozumi Law Office, with which the Company has entered into an advisory agreement. There is no special interest between the candidate and the Company.
- 4. Excluding Messrs. Iwao Aso, Katsumi Nakano and Toshihiro Murashima, there are no special interests between each candidate and the Company.
- 5. Mr. Katsumi Nakano is a person who executes business operations of FUJITSU LIMITED, which is a specified associated service provider of the Company, and he receives compensation from FUJITSU LIMITED as Corporate Executive Officer, Executive Vice President.
- 6. Mr. Kunio Matsui is a candidate for independent officer stipulated by the Tokyo Stock Exchange.
- 7. The Company has entered into a limited liability agreement with Messrs. Iwao Aso, Katsumi Nakano, and Toshihiro Murashima, which provides that the maximum amount of liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act shall be the total amount of the amounts stipulated in each Item under Article 425, Paragraph 1 of the Companies Act, provided that they have performed their duties in good faith and in absence of gross negligence. Furthermore, if this proposal is approved and Messrs. Iwao Aso, Katsumi Nakano, and Toshihiro Murashima are reelected, the Company plans to continue the above limited liability agreement. If Mr. Kunio Matsui is elected, the Company plans to enter into a limited liability agreement with him.
- 8. The tenure as Director of each candidate is as of the conclusion of this General Meeting of Shareholders.

### Proposal 2: Election of 2 Statutory Auditors

The term of office of Statutory Auditor Kinjiro Shishido will expire at the conclusion of this General Meeting of Shareholders. Accordingly, the election of 2 Statutory Auditors, increasing the number of Statutory Auditors by 1 in order to strengthen and enhance the audit system, is proposed.

The Board of Statutory Auditors has previously given its approval to this proposal.

The candidates are as follows:

No.	Name (Date of birth)		Past experience, positions and significant concurrent positions	Number of shares of the Company held	
1	Kazuhiro Shimura (October 3, 1955) [New appointment]	April 1978 April 2001 April 2005 June 2009 February 2012 April 2019	Joined the Company Toyota Sales Office Manager Administrative Officer, Nagoya Branch Office Manager Director Director and Executive Officer Director (current position)	19,573	
	[Reason for nomination as candidate for Statutory Auditor] Mr. Kazuhiro Shimura has been deeply engaged in the launch of TSUZUKI-CSIRT, aiming for quality improvement and security enhancement of the system division, and has broad and abundant experience related to business process reform and profound insights on the Company's corporate governance. Therefore, the Company believes that he is qualified for Statutory Auditor of the Company and proposes his election. He is scheduled to be appointed as Standing Statutory Auditor if his election as Statutory Auditor is approved.				
2	Kiyotake Yokohari (June 25, 1976) [New appointment] [Outside Statutory Auditor] [Independent Officer]	October 2003 November 2012 January 2016 November 2017 [Significant conce • Representati	Registered as attorney (Tokyo Bar Association) Joined Mirai Sogo Law Office Passed CPA examination Joined Avantia GP Partner, VOVAN & ASSOCIES (law office in Bangkok) (current position) Established L&A Legal Professional Corporation Representative Attorney & CPA (current position)	0	
	[Reason for nomination as candidate for Outside Statutory Auditor] Although Mr. Kiyotake Yokohari has never been directly involved in corporate management, he has expertise as an attorney and expertise related to finance and accounting as CPA. The Company has judged that he would adequately perform his duties in the audit of the Company. Therefore, the Company proposes his election as Outside Statutory Auditor.				

(Notes)

- 1. There are no special interests between each candidate and the Company.
- 2. Mr. Kiyotake Yokohari is a candidate for an independent officer stipulated by the Tokyo Stock Exchange.
- 3. If this proposal is approved and Mr. Kiyotake Yokohari is elected, the Company plans to enter into a limited liability agreement with Mr. Kiyotake Yokohari, which provides that the maximum amount of liability for damages as stipulated in Article 423, Paragraph 1 of the Companies Act shall be the total amount of the amounts stipulated under each Item of Article 425, Paragraph 1 of the Companies Act, provided that he has performed his duties in good faith and in absence of gross negligence.